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To: "Dr. Baruch Fischhoff - Chair, National Academy of Sciences Study on Social & Behavioral Science and Improving Intelligence for National Security" <bar>
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From: Lloyd Etheredge < lloyd.etheredge@policyscience.net>

## Subject: US Government-to-World Communication Flows: Emerging properties of complex adaptive systems?

Dear Dr. Fischhoff and Colleagues:

Re global governance and other influence issues: It would be interesting and revealing for the National Intelligence Council to do an historical and cross-agency study of traditional print, voice, graphic/video and digital communication flows between US government postal addresses, telephones, Websites and databases, email addresses, and all non-US government locations abroad. Along-side basic statistics, it also would be useful - if privacy concerns can be met - to sample contents.

## A Useful Thought Experiment: What will the Data Show?

At this point, a useful thought experiment is to imagine what the data will show? And what it will mean? Interpreting the results could help the DNI to be self-reflective about the <u>de facto</u> mechanisms of US influence and improve policy/forecasting about unexpected avenues of influence.

Communication flows are a description of a changing world. They also may be an emergent property of a complex evolving system that [independently] alters behavior.

I suspect that broader changes are underway - e.g., in scientific fields, and perhaps for all agencies - than one could infer from textbooks and published social science literature.

## Re Theory and Methods

Karl Deutsch's work on <u>Nationalism and Social Communication</u> and evolving political community at the international level (e.g., European political integration) moved the focus of communications research beyond propaganda and mass political movements.

Pool et al.'s <u>Communication Flows: A Census of the United States and Japan</u> (1983) developed the discussion of digital metrics for different types of communications (e.g., comparing print, voice, video). Current research leaders of census/flow work are Roger Bohn (Principal Investigator) and James Short (Research Director) of the UCSD How Much Information? project: http://hmi.ucsd.edu/howmuchinfo.php.

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