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To: "Dr. Baruch Fischhoff - Chair, US National Academy of Sciences Committee on Improving Intelligence" <baruch@cmu.edu>,

From: Lloyd Etheredge <lloyd.etheredge@policyscience.net>

Subject: 198. Red Team: Human Relationships - Applying Long & Brecke to Iraq and Afghanistan? Constitutive Processes (Lasswell) in Different Cultures.

Dear Dr. Fischhoff and Colleagues:

In view of the extraordinary sectarian violence, revenge killings, and civil war components that began and escalated in Iraq after the overthrow of Saddam Hussein, the National Academy of Sciences might want to recommend further exploration of the post-conflict innovations studied by (for example) William Long and Peter Brecke in War and Reconciliation: Reason and Emotion in Conflict Resolution (2003).

- It is not clear whether spiritual leadership (which may assist these truth and reconciliation methods) would have been forthcoming in Iraq if the movement began immediately with experienced guidance. However if the US had applied behavioral science ideas like the CCC employment strategy (40 and # 197 to give employment to former members of the disbanded Iraqi military) and these reconciliation/relationship-building/future-building ideas, there might have been a stronger US package.

In drawing the right lessons from Iraq, we may gain insight into further options for Afghanistan and other post-conflict areas of US involvement.

The Red Team lesson-drawing also might consider important historical cases: For example, the forthcoming book by Lily Gardner Feldman, From Enmity to Amity: Germany's Reconciliation with France, Israel, the Czech Republic and Poland. [Dr. Gardner Feldman

directs the Society, Culture, and Politics program at SAIS.] And there are likely to be long-term issues of US relationships with the Islamic world that somebody, already, should be analyzing and thinking about.

A Deeper Anthropological Point?

There also may be a deeper anthropological point for US planners and analysts from cultures that are legal (e.g., the US) v. societies that operate by human relationships, ethnic ties, and honor/revenge (e.g., # 90 at www.policyscience.net at II. D). [These are mistaken assumptions that Israel, too, may have made.] <1> Thus, the mechanisms studied by Long and Brecke may have a more compelling logic than they seem to American planners who believe that the constitutive process (Lasswell) for sustainable and trusted civic order in Iraq and Afghanistan, shared and enrolling images of a collective future, etc. will flow quickly from the ritual of democratic elections alone.

We may have made some important discoveries about new, worthwhile policy tools.

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<1> The US Institute of Peace [e.g., in its assistance to the review of Iraq policy by Baker et al] might have had worthwhile theological and behavioral science discussions with Islamic leaders concerning forgiveness in their tradition. Forgiveness may be more difficult in honor/revenge cultures; or it may be achieved in unique ways.

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